



March 19, 2008

Serial Letter: KFM-LET-000382

California Department of Transportation
SFOBB – E2T1 Project
333 Burma Road
Oakland, CA 94607

Attention: Pedro Sanchez

Reference: SAS E2/T1 Foundation Project
Caltrans Contract No 04-0120E4
KFM Job No. 364/4347

Subject: NOPC 21-011808 Withdrawal

Dear Pedro:

Kiewit/FCI/Manson, a JV (“KFM”) acknowledges receipt of approved Contract Change Order No. 52 on March 4, 2008 as transmitted by State TRN-386. KFM further acknowledges payment of this CCO under the Proposed Final Estimate.

Due to these actions by the State, KFM’s claims under NOPC 21-011808 are relieved and this NOPC is withdrawn.

Please contact us with any questions.

Sincerely,
KIEWIT/FCI/MANSON, a JV

Dan Proctor
Construction Manager

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