

# HANFORD

A.R.C.

LANDSCAPE · ENGINEERING

March 19, 2015

State of California, Department of Transportation  
Division of Engineering Services  
Office Engineer, MS 43  
1727 30<sup>th</sup> Street  
Sacramento, CA 95816-8041  
Attn: John McMillan, Deputy Division Chief

RE: Contract No. 01-262054, DBE Submittal  
Bid Opening Date: 2015-03-12  
Second Bid Protest of IO ENVIRONMENTAL & INFRASTRUCTURE, INC.

Dear Mr. McMillan:

Upon review of IO Environmental & Infrastructure, Inc.'s (IO Environmental) DBE Good Faith Effort Submittal, Hanford Applied Restoration & Conservation (Hanford ARC) hereby protests the award of the above-referenced project to IO Environmental for failing to perform a DBE Good Faith Effort.

**Incorrect Work Codes for DBE listed to meet DBE goal:**

Review of IO Environmental's DBE Commitment submittal shows that they incorrectly calculated their Claimed Participation. They list Ahtna Design-Build as the DBE subcontractor performing work on items 5-9, 12-14, 16-17, 20, 36, 40, 45, with the combined total performance as 9.251%. On federally funded projects, Caltrans requires that to receive credit for DBE participation, the DBE must be listed on the Caltrans DBE Database with the correct work category code for the type of work they are listed to perform. Furthermore, the DBE must be certified with the correct codes at the time of bid. A search of the database returns the following codes for Ahtna Design-Build: C8773, C8775, C8777, C8778. All of these codes are for 'construction management', and none of the codes are for the work items listed,

LIC. NO. 461167

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Sonoma, CA 95476  
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therefore the Claimed Participation should be reduced to 0%. Please see Attachment A for backup documentation.

**Insufficient Good Faith Effort:**

Since IO Environmental's DBE Commitment does not meet the DBE Goal, Caltrans must rely on the determination of a sufficient Good Faith Effort. We contend that IO Environmental did not perform at Good Faith Effort. It appears that IO Environmental's Good Faith Effort did not begin until 3/9/15, 3 days prior to the extended bid date of 3/12/15. It does not appear that IO Environmental advertised with adequate time for DBE response; in fact, it does not appear that they advertised at all.

Item 2 (Page 3) of the Good Faith Efforts Documentation indicates that only one DBE subcontractor was solicited, Fine Grade Equipment, a firm in Palmdale, California. No backup documentation was provided in the Good Faith Effort Submittal to support this solicitation.

Item 4 (Page 4) of the Good Faith Efforts Documentation indicates that over 3 days immediately prior to bidding, there were four phone calls made and one search of the Caltrans website. There is no backup documentation provided.

The response to Item 5 of the Good Faith Efforts Documentation seems to indicate that only one subcontractor was provided project information, and no supporting documentation is given.

No response is provided under Item 6.

No backup is provided for Item 7.

No backup is provided for Item 8.

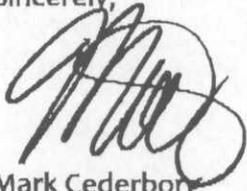
The response to Item 9 states "chosen DBE subcontractor did not understand scope of work." This appears to substantiate that only one contractor was solicited. In addition, no backup documentation is provided to support this single solicitation.

**Summary:**

Based on Caltrans rules for work codes, IO Environmental did not meet the DBE goal. Based on Caltrans DBE Good Faith Effort guidance for Federally Funded Projects, IO Environmental did not perform a Good Faith Effort, and did not substantiate the effort claimed with backup documentation.

Hanford ARC requests that Caltrans rule IO Environmental's bid non-responsive, and award the contract to the next responsive, responsible bidder.

Sincerely,

A handwritten signature in black ink, appearing to read 'Mark Cederborg', written over a horizontal line.

Mark Cederborg  
Corporate Secretary  
Hanford ARC

**ATTACHMENT A**  
Backup Documentation

# Low Bidder

03-18-15A10:17 RCVD

STATE OF CALIFORNIA - DEPARTMENT OF TRANSPORTATION  
**DBE - COMMITMENT**  
 DES-OE-0102.100 (REV 12/2014)

CONTRACT NO: 01-282054  
 BID AMOUNT: \$ 9,465,004.00  
 BID OPENING DATE: 03/12/15

BIDDER'S NAME: IO Environmental & Infrastructure, Inc.  
 DBE GOAL FROM CONTRACT %: 9%

DBE PRIME CONTRACTOR CERTIFICATION<sup>1</sup>:  
 TOTAL NUMBER OF ALL SUBCONTRACTS (DBE & NON-DBE): 4  
 TOTAL VALUE OF ALL SUBCONTRACTS (DBE & NON-DBE): \$2,170,160

BID ITEM NO.	ITEM OF WORK AND DESCRIPTION OF SERVICES TO BE SUBCONTRACTED OR MATERIALS TO BE PROVIDED <sup>2</sup>	WORK CATEGORY CODES <sup>3</sup>	NAME OF DBE (Must be certified on the state bid as specified. Include Caltrans' certification no., DBE address, and phone number. Show 2nd and laster for subcontractors)	AMOUNT (2)
Work Items below do not match Query Form Work Codes				
5-9, 12-14, 16-17, 20, 36, 40, 45	SWPPP, Rain Action Event Plan, Stormwater Sampling and Analysis Day, Stormwater Annual Report Move In/Move Out (Temp. Erosion Control), Temp. Erosion Control, Salt Pellets, Temp. Construction Entrance, Temp. Fence (ESA), Temp. Barrier (ESA), Roadside Cleaning, Rock Slope Protection (Facing Method B)(CY), Temp. Fence (Type CL-3), Mobilization	C8773	Alina Design-Build, Inc. #42023 3200 El Camino Road #240 Irvine, CA 92602 (714)824-3471	\$875,640.00

Show all DBE firms being claimed for credit, regardless of tier. Attach written confirmation from each DBE showing stating that it will be participating in the contract to perform the specific work shown for the specific amount agreed to.

The names of the 1st tier DBE subcontractors and items of work must be consistent with the Subcontractor List (Pub Cont Code @ 4100 et seq.).

<sup>1</sup>Each DBE prime contractor must enter its certification number and show all work to be performed by DBEs, including work performed by its own forces.

<sup>2</sup>If 100% of an item is not to be performed or furnished by the DBE, describe the exact portion of the item to be performed or furnished.

<sup>3</sup>Use Work Category Codes from the California Unified Certification Program database.

Total Claimed Participation: \$ 875,640.00  
9.251%

The bidder acknowledges that it is committed to use the DBEs shown on this form to meet the certified goal (49 CFR 26.53).

*Alida M. Gervasi*  
 Signature of Bidder

03/13/15 (619)280-3278  
 Date (Area Code) Tel. No.

Alida M. Gervasi, CFO  
 Person to Contact (Please Type or Print)

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03-18-15A10:18 RLV

# Low Bidder

STATE OF CALIFORNIA - DEPARTMENT OF TRANSPORTATION  
 DBE GOOD FAITH EFFORTS DOCUMENTATION  
 DEB-OE-0102.11A (REV 12/2014)

Environmental & Infrastructure, Inc.  
 Contract No. 01-262054

1. List items of work the Bidder made available to DBE firms. Identify items of work the Bidder might otherwise perform with its own forces, items that have been broken down into components by item to facilitate DBE participation, and items for which the Bidder has established flexible firm terms for performance and delivery schedules in a manner that encourages and facilitates DBE participation. For each item listed, show the dollar value and percentage of the total contract. The Bidder must demonstrate that sufficient work to meet the goal was made available to DBE firms.

Item of Work Offered, Services Offered, or Materials Supplied	Bidder Normally Performs Item Yes/No	Item Broken Down to Facilitate Participation Yes/No	Established Flexible Timelines for Performance and Delivery Schedules Yes/No	Amount (\$)	Percentage of Total Bid
5	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 29,325.00	0.31%
6	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 45,000.00	.475%
7	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 86,802.00	.917%
8	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 6,000.00	.063%
9	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 88,987.00	.728%
12	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 28,510.00	.280%
13	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 10,404.00	.110%
14	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$108,480.00	1.125%
16	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 30,821.00	.328%
17	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 22,227.00	.235%
19	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	No Bid	N/A
20	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 82,220.00	.857%
38	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$187,680.00	1.983%
40	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$164,333.00	1.736%
45	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	\$ 28,851.00	.305%
	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO		
	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO		
	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO		
	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO		
	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO	<input type="checkbox"/> YES <input type="checkbox"/> NO		

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STATE OF CALIFORNIA - DEPARTMENT OF TRANSPORTATION  
**DBE GOOD FAITH EFFORTS DOCUMENTATION**  
 DEB-06-0102.11A (REV 12/2014)

Bidder's Name: IO Environmental & Infrastructure, Inc.  
 Contract No.: 01-282054

Page 2 of 3

2. List the names of contact DBEs and all the dates on which they were solicited to bid on this project. Include the items of work offered and the dates and methods used for following up (call and follow-up solicitations to determine with certainty whether the DBEs were interested. Attach copies of solicitations, e-mail messages, telephone records, fax confirmations, etc.

Name of DBE Solicited	Date of Initial Solicitation	Items of Work Offered	Follow Up Methods and Dates
Fine Grade Equipment, Inc.	3/10/15	9, 19, 20, 45	Phone call 3/10/15 Email Specs/Plans 3/10/15 Recvd email not bidding 3/10/15
		One Contractor Solicited	

3. For each item of work made available, indicate whether the bid or provided plans and specifications specific to the items of work being offered. List the selected firm and its status as a DBE, the DBEs that provided quotes, the price quote for each firm, and the price difference for each DBE (if the selected firm is not a DBE. Provide copies of each DBE and Non-DBE quote submitted to the Bidder whenever a Non-DBE firm was selected over a DBE for work on the Contract.

Name of Bidder	Provided Plans/ Specifications for Work Offered Yes/No	Name of Selected Firm	DBE or Non-DBE	Name of Rejected Firm	Quote (\$)	Price Difference (\$)
18	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	SHN	Non-DBE	Great Ecology	\$696,960.00	\$570,364.00
18	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	SHN	Non-DBE	AMEC	\$696,960.00	\$678,880.00
5-9	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	Ahtna Design-Build	DBE	Green Growth Industries	\$236,114.00	\$468,068.00
9-10, 29-35	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	Selby's	Non-DBE	Green Growth Industries	\$595,060.00	\$ 6,631.00
4	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	MTGL	DBE	No other bidder	\$ 2,500.00	
12-13, 16-17	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	Ahtna Design-Build	DBE	Green Growth Industries	\$ 89,962.00	\$ 13,267.00
14, 20, 36, 40, 45	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	Ahtna Design-Build	DBE	No other bidder	\$549,564.00	
	<input type="checkbox"/> YES <input type="checkbox"/> NO					
	<input type="checkbox"/> YES <input type="checkbox"/> NO					

If the firm selected for the item is not a DBE, provide the reasons for the selection on a separate sheet and attach names, addresses, and phone numbers for the firms listed above. Provide evidence as to why additional agreements would not be required for DBEs to perform work.

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STATE OF CALIFORNIA - DEPARTMENT OF TRANSPORTATION  
**DBE GOOD FAITH EFFORTS DOCUMENTATION**  
 DES-05-0102.11A (REV 12/2014)

Bidder's Name: IO Environmental & Infrastructure, Inc.  
 Contract No.: 01-262054

Page 3 of 3

4. Describe the Bidder's outreach efforts to identify and solicit the interest of all certified DBEs that have the capability to perform the work of the Contract. Provide copies of supporting documents.

Description of Outreach	Date	Location (if applicable)	Results
Went to Caltrans website/ Searched for DBEs in Mendocino County	03/09/15, 03/10/15	N/A	Found one sub that applies to scope
Called DBE sub	03/10/15	N/A	Sub agreed to submit bid
Called DBE sub	03/10/15	N/A	Received email from sub that said "not bidding"
Called DBE sub	03/11/15	N/A	Worked with sub on understanding scope/sent estimate info & scope
Called DBE sub	03/12/15	N/A	Went over scope & verified estimate/ scope

5. Describe the Bidder's efforts made to provide interested DBEs with adequate information about the plans, specifications, and requirements of the Contract to assist them in responding to a solicitation. Identify the DBEs contacted, the type of information provided, and the date of the solicitation. Provide copies of supporting documents.

Sent file share link, reviewed estimated cost, sent spreadsheets to assist DBE sub in understanding scope of work, verified scope with subcontractor.

6. Describe the Bidder's efforts made to assist interested DBEs in obtaining bonding, lines of credit, or insurance. Identify the DBEs contacted, the type of assistance offered, and the date. Provide copies of supporting documents.

N/A

7. Describe the Bidder's efforts made to assist interested DBEs in obtaining necessary equipment, supplies, materials, or related assistance or services, including supplies and equipment the DBE purchases or leases from the prime contractor or its affiliate. Identify the DBEs contacted, the type of assistance offered, and the date. Provide copies of supporting documents. List efforts made to assist interested DBEs in obtaining bonding, lines of credit, insurance, necessary equipment, supplies, materials, or related assistance or services, including supplies and equipment the DBE subcontractor purchases or leases from the prime contractor or its affiliate. Identify the DBE contacted, the assistance offered, and the date. Provide copies of supporting documents.

Sent material quotes to subcontractors from local vendors for gravel, sand and rip rap.

8. List the names of agencies and the dates on which they were contacted to provide assistance in contacting, recruiting, and using DBE firms. If the agencies were contacted in writing, provide copies of supporting documents.

Caltrans website DBE search 3/9/15 & 3/10/15, then called subs and send file share link to subs with drawings/specs.

9. Include additional data to support a demonstration of good faith efforts.

At onset, chosen DBE subcontractor did not understand scope of work. After file link with plans was sent, made repeated phone calls to describe scope. Sent estimated quantities, analysis of labor cost to bring subcontractor to complete understanding of project. Additionally sent material quotes to subcontractor.

NOTE: USE ADDITIONAL SHEETS OF PAPER IF NECESSARY

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No Backup Documentation Provided

Back To Query Form

**Search Returned 1 Records**

Thu Mar 19 14:52:32 PDT 2015

**Query Criteria**

Firm/DBA Name: Ahtna Design

Firm Type: DBE

<b>Firm ID</b>	42023
<b>Firm/DBA Name</b>	AHTNA DESIGN-BUILD, INC
<b>Address Line1</b>	3200 EL CAMINO REAL, SUITE 240
<b>Address Line2</b>	
<b>City</b>	IRVINE
<b>State</b>	CA
<b>Zip Code1</b>	92602
<b>Zip Code2</b>	
<b>Mailing Address Line1</b>	
<b>Mailing Address Line2</b>	
<b>Mailing City</b>	
<b>Mailing State</b>	
<b>Mailing Zip Code1</b>	
<b>Mailing Zip Code2</b>	
<b>Certification Type</b>	DBE
<b>E-Mail</b>	corourke@ahna.net
<b>Contact Name</b>	CRAIG O'ROURKE
<b>Area Code</b>	( 714 )
<b>Phone Number</b>	824-3471
<b>Fax Area Code</b>	( 714 )
<b>Fax Phone Number</b>	824-3474
<b>Agency Name</b>	DEPARTMENT OF TRANSPORTATION
<b>Counties</b>	00;
<b>Districts</b>	00;
<b>DBE NAICS</b>	237110; 237120; 237130; 237310; 237990; 238910; 541620;

**ACDBE NAICS**

**Work Codes**

C8773 Construction Management - Highway, Street and Bridge Construction; C8775 Construction Management - Oil and Gas Pipeline and Related Structure Construction; C8776 Construction Management - Other Heavy and Civil Construction; C8777 Construction Management - Power and Communication Line and Related Structure Construction; C8778 Construction Management - Water and Sewer Line and Related Structure Construction;  
A General Engineering Contractor;

**Licenses**

**Trucks**

**Gender**

**Ethnicity**

**Firm Type**

M  
NATIVE AMERICAN  
DBE

Back To Query Form



Work Codes do not match bid items listed under Item 2 (Page 1) of the Good Faith Efforts Documentation

**FACT SHEET**  
**Federally Funded Contracts**  
**Evaluating DBE Participation**  
**Role of OBEO, Contract Evaluation Unit**  
**May 2013**

The California Department of Transportation (Caltrans), Office of Business and Economic Opportunity (OBEO), Contract Evaluation Unit (CEU), is responsible for evaluating all Caltrans federally funded contracts and is responsible for counting Disadvantaged Business Enterprise (DBE) participation towards contract goals according to federal regulation. The CEU determines whether the goal has been met or an adequate good faith effort has been made by the contractor.

**Bidder Responsibility (For Meeting DBE Goals)**

Refer to the Special Provisions of the specific contract you are bidding on for your responsibilities. Contracts are advertised on the Office Engineer's (OE) website at [http://dot.ca.gov/hq/asc/oa/weekly\\_ads/index.php](http://dot.ca.gov/hq/asc/oa/weekly_ads/index.php) and the Division of Procurement and Contracts' (DPAC) website at <http://caltrans-dpac.ca.gov/contract.htm>.

**Contract Evaluation Unit Responsibilities (For Counting DBE Participation)**

Step 1	A contract is received from Office Engineer (OE) or Division of Procurement and Contracts (DPAC) and the CALTRANS Bidder-DBE Commitment form from the prime contractor is reviewed to see if the prime contractor met the goal. If not, the good faith effort will be evaluated. See 49 CFR, Part 26, Appendix A, for good faith efforts guidance. This determination is based only on information timely submitted with the bid.
Step 2	<p>Review the CALTRANS Bidder-DBE Commitment form from the prime contractor to:</p> <ul style="list-style-type: none"> <li>- ensure that the DBEs are certified by checking the California Unified Certification Program (CUCP) database [cross referencing DBE work category code(s) with contract bid items] (If the DBE is not certified, their participation will not be counted.)</li> <li>- ensure that the DBEs possess the correct work category code for the type of work they are listed to perform <a href="http://www.dot.ca.gov/hq/bep/find_certified.htm">http://www.dot.ca.gov/hq/bep/find_certified.htm</a> (If the DBE does not possess the correct work category code, their participation will not be counted.)</li> <li>- verify the dollar amount claimed for credit is accurate             <ul style="list-style-type: none"> <li>* amount claimed for credit on DBE Commitment form is consistent with written confirmation (quote) from DBE.</li> <li>* amount claimed for credit is consistent with the prime contractor's bid and subcontractor listing</li> </ul> </li> </ul> <p>Written confirmation (quotes) from the DBEs are reviewed to verify if the DBEs are committed to do the work on the Caltrans Bidder DBE Commitment form.</p> <p><b>**Important Note:</b> Rate sheets that are generic will not be accepted in lieu of written confirmation (quotes). This determination is based only on information timely submitted with the bid.</p>
Step 3	<p>Counting DBE participation: DBE participation is "counted" only where it is demonstrated that a certified DBE possessing the correct work codes will be actively participating on the contract. CEU will count DBE participation as follows:</p> <ul style="list-style-type: none"> <li>- The entire amount of that portion of a construction contract that is performed by the DBE's own forces are counted.</li> <li>- DBE participation will not be counted if the DBE is not certified at the time of bid or if a certified DBE does not possess the correct work codes.</li> <li>- The method for counting trucking towards the DBE goal requires the following additional documentation: motor carrier permit, truck title, registration, and proof of insurance, trailer or tanker registration, bills of lading, sub-hauling agreements, existing commitments of trucking on other jobs, and subcontract specific information (e.g., type of material hauled, number of trucks/trailers/tankers, load capacity, distance traveled, and schedule). Truckers need to own at least one, operable, insured truck.</li> <li>- DBE trucking firms receive 100 percent credit for the value of the hauling. DBE trucking firms who sublease to other DBE firms or DBE owner operators receive 100 percent of the value of the hauling.</li> <li>- DBE trucking firms who sublease to non-DBE trucking firms or non-DBE owner operators receive credit for the transportation arrangement or broker fees <b>only</b> – typically from 5 -20 percent of the value of the hauling.</li> <li>- Cost of material or supplies are counted at 80 percent for regular dealers. Those claiming to be regular dealers of bulk items must additionally demonstrate that they own and operate appropriate distribution equipment.</li> </ul> <p><b>Important Note:</b> There may be times when further clarification of commitment is requested for other types of work.</p>
Step 4	<p>Determination is made regarding whether goal was met. If goal was not met, the good faith effort documentation will be evaluated.</p> <p><b>Important Note:</b> The steps above are not all inclusive. Other steps may be taken in the contract evaluation process.</p>
Step 5	The contracts are returned to OE or DPAC, whichever is applicable.

**Hanford Applied Restoration & Conservation**  
23195 Maffei Road, Sonoma, CA 95476  
707-996-6633 | 707-996-6641 | www.hanfordarc.com

# Fax

TO:	Attn: John C. McMillan, Office Engineer	FROM:	Mark Cederborg
<hr/>			
FAX:	916-227-6282	PAGES:	11 (Including cover)
<hr/>			
PHONE:		DATE:	March 19, 2015
<hr/>			
RE:	Contract No. 01-262054 , bid protest	CC:	
<hr/>			

Comments:

**Contract No. 01-262054**

**BID PROTEST (2ND BY HANFORD ARC)**