

# CALTRANS COLLABORATION ...

A NEWSLETTER FOR THE CALTRANS PARTNERING PROGRAM

JUNE 2012

## TEAM SPOTLIGHT: I-505 CONCRETE SLAB REPLACEMENT AND REHAB PROJECT

Congratulations to the District 3/DeSilva Gates construction team for winning the Caltrans *Excellence in Partnering* Gold Award. The team also won the *Partnered Project of the Year*, an award to the team that demonstrates the greatest use of the partnering best practices with successful outcomes. Examples of success stories and best practices used by the team follow:

*This resurfacing project spanned 64 lane miles on a two-lane freeway from Winters to the I-5/I-505 Grade Separation in Yolo County. The team installed dowel bars; performed grinding and shoulder paving for the full project length; managed high speed and truck traffic; adopted VECPs; and finished early, under budget, with excellent on-going relationships between the project participants and stakeholders.*

### SUCCESS STORIES

Despite the geographic expanse, the project team kept in close communication. With the dowel bar installation process on the critical path, they jointly monitored potential rain events and coordinated lane closures within hours if they determined work could proceed. Together, they conducted project inspections before storm events to ensure environmental compliance.

A VECP changed lane closures from 20 hours/day to 24 hours, five days per week, increasing project safety for both workers and drivers, streamlining construction operations, and minimizing overall impact to public.

Stakeholders actively supported the project:

- While not originally permitted, Yolo County allowed use of their county road as part of detour, even though it was not permitted at the design stage;
- Concrete supplier, CEMEX provided off site staging for equipment that minimized staging within the project limits and reduced public impact;
- Teichert Woodland provided a facility on site to store concrete samples minimizing time and labor costs for Caltrans testers.

**BEST PARTNERING PRACTICES** used by this team include:

- Professional Facilitator
- Partnering Charter
- Monthly Scorecard
- Partnering Agenda Item for Weekly Progress Meetings
- Subcontractors Attended Partnering Sessions
- Team Attended Partnering Skills Development Together
- Dispute Resolution Ladder
- Lessons Learned Session



## PARTNERING TIP

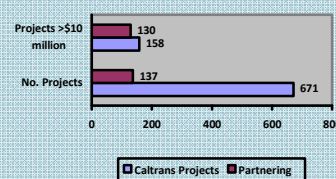
Who should attend your Partnering sessions?

Think about it ... the purpose of the project Partnering session is to bring together the project team, to help build stronger personal relationships and to use collaboration to solve potential and actual project problems. When you are creating the invitation list, ask yourself and your counter-parts the following questions:

Who is integral to the success of this project? Who has a coordination or approval role? Who has a potential veto role?

By answering these questions, you will likely do what highly successful teams do – you will invite all of the stakeholders who can impact your project including your field team, your executives, your subcontractors and key suppliers, local cities and utilities, your design group and others who can help your project succeed.

### How Many Caltrans Project Teams are Partnering?



## KUDOS TO ....

Twenty-four project teams for winning “Excellence in Partnering” Awards applications and 41 teams for winning “Success in Motion” Awards ... the highest number of winners in the history of the awards program!



# PARTNERING PROGRAM ANNOUNCEMENTS

We received an outstanding response to our call for nominations for the *Excellence in Partnering Awards* this year. In total, 24 teams described their collaboration and project successes in a way that earned recognition.

Dist- EA	Project Name	Contractor	Award
03-1A9504	I-505 Concrete Slab Replacement and Rehabilitation	DeSilva Gates	GOLD
03-3864U4	"East Nicholas" Bypass Project	DeSilva Gates	GOLD
03-3A2204	Truckee River Canyon (TRC) Rehabilitation	Granite Construction	GOLD
01-0A0704	Highway 29 Roadway Repair	Granite Construction	SILVER
01-290304	Alton Interchange	Granite Construction	SILVER
04-0C9014	Highway 101, San Jose	Granite Construction	GOLD
04-290834	EB I-580 HOV Lane, Segment 2	Chilotti construction	GOLD
04-0120L4	Oakland Touchdown Project	MCM Construction	SILVER
04-0A10U4	Highway 101 HOV Widening, Windsor to Santa Rosa	O. C. Jones and	SILVER
04-0T10U4	Highway 12-Solano County-Roadway Rehabilitation,	RGW Construction,	SILVER
04-2409U4	Route 80, 680, 12 Bridge Widening, Overlay and HOV	Ghilotti Bros.	SILVER
04-3A3004	Road Resurfacing and Approach Slab Replacement	Granite Construction	SILVER
06-307004	Mooney Boulevard 6-Lane Project	Teichert	SILVER
06-416104	SR 145 - Cottonwood	W. Jaxon Baker	SILVER
07-259904	Route 710 Reconstruction from I05 Separation to	Sully Miller	GOLD
07-1294V4	Route 60 HOV Widening (07-1294V4)	Skanska USA	SILVER
07-183114	Route 710 Improvements (Route 405 to Firestone Blvd.)	Atkinson	SILVER
07-2395U4	Route 110 Median Barrier	Cooper/Myers A	SILVER
08-0E8504	SR-58 Safety Improvement Project	Granite Construction	SILVER
08-007174	Interstate 215 Widening through San Bernardino	MCM Construction	BRONZE
11-2T0004	SR 52-67 Interchange	Skanska USA, Civil	GOLD
11-2T0914	I-15 Managed Lanes - Unit I South	Flatiron West, Inc.	SILVER
12-0G0404	Eastbound 91 Lane Addition	Brutoco Engineering	GOLD
12-101674	I-5 Gateway Project	FCI / BBCL, A Joint	SILVER

In addition, the Districts awarded 41 teams "Success in Motion" awards. Congratulations to all for jobs well-done.

## CALTRANS PARTNERING PROGRAM HIGHLIGHT

Did you know that the decision to use Partnering on Caltrans projects is one that was made by collaboration? Yep. The Caltrans Construction Partnering Steering Committee (CCPSC), a joint group of industry and Caltrans leaders who have been meeting quarterly since 2006, guide the Caltrans Partnering Program.

The CCPSC developed the *Field Guide to Partnering on Caltrans Construction Projects* (Field Guide), available at [www.CaltransPartnering.com](http://www.CaltransPartnering.com). This Field Guide, is the primer for how to set up partnering workshops, measure progress and resolve disputes. It includes useful tips and guidelines and describes the background, benefits and requirements for Partnering.

For example, Chapter 4 "Setting Up Your Partnering Workshops" provides tips for deciding how long your Partnering workshop needs to be, a list by job titles of potential invitees, sample agendas, and the elements of a Partnering Charter.

## CALENDAR

### FUNDAMENTALS OF PARTNERING

No classes currently scheduled. By popular demand, we typically hold these classes in the Fall and Winter. To schedule a special session for your project team, contact Ken Solak at [Ken.Solak@dot.ca.gov](mailto:Ken.Solak@dot.ca.gov).

### AWARDS

NOV 2012 Applications Due for 2013 Awards

## CHECKLIST FOR YOUR PARTNERING CHARTER

Consider the following items when developing your team Charter.

- REQUIRED CORE GOALS
  - Safe
  - On Time
  - On Budget
  - Quality Met
- RECOMMENDED GOALS
  - Environmental Commitments Met
  - Disputes Resolved
  - Teamwork/Communication
  - Partnering Maintenance
  - Public Image
  - Third-Party Coordination
  - Public Relations
  - Minimize Public Impact
  - Having Fun
  - Job Satisfaction
- PARTNERING MAINTENANCE AND CLOSE-OUT PLAN
  - Weekly Meetings
  - Monthly Surveys
  - Follow-Up Sessions
  - Close-out Session
  - Lessons Learned
- DISPUTE RESOLUTION PLAN
  - Dispute Resolution Ladder
  - Facilitated Disputes Resolution
  - Disputes Review Board
- TEAM COMMITMENT STATEMENTS AND SIGNATURES

For more information on Partnering Charters, see Chapter 2 in the Field Guide to Partnering on Caltrans Construction Projects, available online at [www.CaltransPartnering.com](http://www.CaltransPartnering.com).

## CALTRANS PARTNERING COORDINATORS

- HQ Ken Solak [Ken.Solak@dot.ca.gov](mailto:Ken.Solak@dot.ca.gov)
- D1 Alan Escarda [Alan.Escarda@dot.ca.gov](mailto:Alan.Escarda@dot.ca.gov)
- D2 Rob Burnett [Rob.Burnett@dot.ca.gov](mailto:Rob.Burnett@dot.ca.gov)
- D3 Osama Abu-Markhiem [Osama.Abu-Markhiem@dot.ca.gov](mailto:Osama.Abu-Markhiem@dot.ca.gov)
- D4 Gerry Santiago [Gerry.Santiago@dot.ca.gov](mailto:Gerry.Santiago@dot.ca.gov)
- D5 Bruce Pastorius [Bruce.Pastorius@dot.ca.gov](mailto:Bruce.Pastorius@dot.ca.gov)
- D6 Hugo Mejia [Hugo.Mejia@dot.ca.gov](mailto:Hugo.Mejia@dot.ca.gov)
- D7 Wayne Liu [Wayne.H.Liu@dot.ca.gov](mailto:Wayne.H.Liu@dot.ca.gov)
- D8 Owen Spencer [Owen.Spencer@dot.ca.gov](mailto:Owen.Spencer@dot.ca.gov)
- D9 Tim Shultz [Tim.Shultz@dot.ca.gov](mailto:Tim.Shultz@dot.ca.gov)
- D10 Sayed Hashemyan [Sayed.Hashemyan@dot.ca.gov](mailto:Sayed.Hashemyan@dot.ca.gov)
- D11 Dave Pound [Dave.Pound@dot.ca.gov](mailto:Dave.Pound@dot.ca.gov)
- D12 Patricia Ruiz [Patricia.Ruiz@dot.ca.gov](mailto:Patricia.Ruiz@dot.ca.gov)