

# MICHAEL S. MURPHY

PRESIDENT | ADR CONSULTING, INC. • GOLD RIVER, CA

AS AN OWNER IN THE COMPANY, RESPONSIBILITIES INCLUDE OVERSEEING DAY TO DAY OPERATIONS AND MARKETING ADR'S SCHEDULING, COST RECOVERY, AND EXPERT SERVICES TO THE CONSTRUCTION INDUSTRY. TECHNICAL WORK DUTIES INCLUDE:

- BASIC REVIEWS OF PROJECT DOCUMENTATION SYSTEMS.
- PROJECT AUDITING OF COSTS AND ESTIMATING OF POTENTIAL IMPACTS.
- PROJECT DOCUMENTATION, IMPACTING SCHEDULES, AND PRICING IMPACTS.
- IMPARTIAL EXPERT REVIEW AND EVALUATION OF PROJECT SCHEDULING AND IMPACT ISSUES.
- EXPERT TESTIMONY IN DISPUTE REVIEW BOARDS, MEDIATION, ARBITRATION, AND LITIGATION.
- PREPARE COMPREHENSIVE ANALYSIS FOR ISSUES TO SUPPORT REAS FOR DELAY AND LABOR INEFFICIENCY DAMAGES.

## BUSINESS EXPERIENCE

VP OF OPERATIONS | RG CONSTRUCTION CONSULTANTS • SACRAMENTO, CA

RESPONSIBLE FOR DAY TO DAY COORDINATION OF WORK PRODUCT FOR DECISION MAKING BY THE CLIENT AND ITS COUNSEL. WORK DUTIES INCLUDED:

- PROJECT REVIEWS OF RELEVANT PROJECT DOCUMENTS, DETERMINATION OF PERTINENT FACTS, IDENTIFICATION OF POTENTIAL ISSUES IN THE DISPUTE FOR DECISION MAKING, AND COMPREHENSIVE ANALYSIS OF THE ISSUES AND PROBLEMS IN PREPARING A FULLY DEFENSIBLE AND SUPPORTED EVALUATION OF THE ISSUES.
- ADVISE CLIENTS ON POTENTIAL RISKS REGARDING RIGHTS AND OBLIGATIONS OF THE CONTRACT DOCUMENTS.
- MAKE RECOMMENDATIONS ON METHODS AND APPROACHES TO RECOVER COSTS THROUGH THE CHANGE ORDER PROCESS AND/OR DISPUTE RESOLUTION PROCESS.
- ESTABLISH PREVENTIVE AND PRACTICAL TOOLS FOR TRACKING AND DOCUMENTING CONSTRUCTION CLAIMS (I.E. DELAYS, DISRUPTIONS, AND ACCELERATION IMPACTS).
- COMPILE COST DATA FOR CERTIFIED CLAIMS UNDER SPECIFIC STATE AGENCIES AND FAR REQUIREMENTS.
- DEVELOP COMPREHENSIVE WRITTEN DOCUMENTS BASED ON SPECIFICATION AND SCHEDULING EVENTS TO DEMONSTRATE ENTITLEMENT FOR RECOVERY OF COSTS THROUGH CHANGE ORDERS, CONTRACT CLAIMS, MEDIATIONS, AND ARBITRATION, AS WELL AS ACTED AS AN EXPERT IN SCHEDULING AND LABOR IMPACT CLAIMS.
- PROVIDE SEMINARS FOR TRADE ASSOCIATIONS ON TYPES OF LABOR IMPACTS (I.E. OVERTIME, CROWDING, EARNED VALUE ANALYSIS, SCHEDULING, AND RESOURCE ALLOCATION).

CONTINUED

STAFF CONSULTANT | CONSTRUCTION CONTRACT MANAGEMENT SERVICES • CITRUS HEIGHTS, CA

CONSULTING FIRM THAT SPECIALIZED IN CONTRACTOR CLAIMS WHICH INCLUDED DELAY AND DISRUPTION, ACCELERATION, CHANGE ORDER IMPACT AND LABOR INEFFICIENCY DAMAGES.

WORK DUTIES INCLUDED:

- INVESTIGATE AND INTERPRET MASTER CPM SCHEDULES AS COMPARED TO THE ACTUAL PROGRESS OF THE WORK.
- REVIEW COST LOADED PROJECT SCHEDULES FOR CASH FLOW ANALYSIS.
- PREPARE SCHEDULE ANALYSIS, FRAGNETS, AND NARRATIVE FOR ENTITLEMENT.
- REVIEW TRACKING SYSTEMS AND DOCUMENTS RECORDED BY CONTRACTING PARTIES TO PREPARE FULLY SUBSTANTIATED CLAIMS FOR DELAY, DISRUPTION, ACCELERATION AND IMPACT CLAIMS.
- PREPARE WRITTEN ARGUMENTS FOR ERRORS AND OMISSIONS, CONTRACT NOTICE, AND/OR EQUAL SUBMITTALS.
- AUDIT CONTRACTOR ACCOUNTING RECORDS AND CALCULATED DAMAGES FROM ACTUAL ACCOUNTING RECORDS, AS WELL AS ESTIMATED IMPACT POTENTIAL THROUGH INDUSTRY STUDIES.
- COMPILE CLAIM DOCUMENTS FOR THE PURPOSE OF SETTLEMENT THROUGH REVIEW BOARDS AND MEDIATIONS.
- ADVISE CLIENTS OF RISKS ASSOCIATED WITH DIFFERENT STRATEGIES TO PRESENT DAMAGES FOR PURPOSES OF CONTRACT DISPUTES.
- PRESENT IN-HOUSE SEMINARS REGARDING PROJECT DOCUMENTATION AND SCHEDULING PRACTICES TO CONTROL AND RECOVER COSTS.
- NEGOTIATE WITH OWNERS AND GENERAL CONTRACTORS REGARDING DELAY AND DISRUPTION DISPUTES.
- PRESENT TRADE ASSOCIATION SEMINARS ON SCHEDULING, FIELD RESOURCE ALLOCATIONS, AND CREATING DOCUMENTATION TO RECOVER PROJECT COSTS.

CONSTRUCTION MANAGER/ENGINEER ASSISTANT | U.S. AIR FORCE • McCLELLAN, AFB

RESPONSIBILITIES INCLUDED CONSULTING WITH THE USER GROUP/FACILITY MANAGER TO DETERMINE REQUIREMENTS FOR NEW FACILITIES AND REMODEL PROJECTS.

SPECIFIC DUTIES INCLUDED:

- ANALYZE DATA FOR PURPOSES OF FEASIBILITY STUDIES AND PROPOSED CONTRACTOR ESTIMATES.
- COORDINATE AND MAINTAIN SPECIFICATIONS.
- EVALUATE CONTRACTOR SCHEDULES AND RESOURCE REQUIREMENTS.
- COMPILE SCHEDULE NARRATIVE REPORTS AND FRAGNET REVIEWS.
- COORDINATION OF DRAWING PREPARATION.
- TRACK AND DATABASE PROJECT CORRESPONDENCE.

## M I C H A E L   S .   M U R P H Y

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- PERFORM CONTRACT INSPECTIONS, DOCUMENTATION AND PROJECT CLOSE-OUT.
- COST INPUT TO EXTRAS AND PERFORMED CHANGE ORDER NEGOTIATIONS.

### EDUCATION

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#### M.S. | PROJECT AND CONSTRUCTION MANAGEMENT

GOLDEN GATE UNIVERSITY • SAN FRANCISCO, CA

#### B.S. | INDUSTRIAL TECHNOLOGY

SOUTHERN ILLINOIS UNIVERSITY • CARBONDALE, IL

### CONTINUING EDUCATION

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#### GOVERNMENT CONTRACT CLAIMS

GEORGE WASHINGTON UNIVERSITY

#### CONSTRUCTION DELAY & DISPUTE CLAIMS

FEDERAL PUBLICATIONS

#### CALTRANS DRB ADMINISTRATION AND PRACTICE

DISPUTE RESOLUTION BOARD FOUNDATION

#### CALTRANS DISPUTE REVIEW ADVISER AND PROCEDURES

DISPUTE RESOLUTION BOARD FOUNDATION

### ASSOCIATION MEMBERSHIPS

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**AGC:** ASSOCIATED GENERAL CONTRACTORS OF AMERICA

**AACE INT'L:** ASSOCIATION FOR ADVANCEMENT OF COST ENGINEERING  
THROUGH TOTAL COST MANAGEMENT

**AAA:** AMERICAN ARBITRATION ASSOCIATION

**PROJECT HISTORY**

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**SIGNIFICANT PROJECTS**

**U.S. DEPARTMENT OF DEFENSE | UMATILLA DEMILITARIZATION FACILITY • UMATILLA, OR**

- NEW CONSTRUCTION - GENERAL CONTRACTOR

CLAIM AMOUNT: \$117 MILLION

*DUTIES:* COMPLETED REA FOR SCHEDULE AND LABOR IMPACTS. PARTICIPATED IN ALTERNATIVE DISPUTE RESOLUTION NEGOTIATIONS.

**INEEL RWMC FACILITY | ADVANCE MIXED WASTE TREATMENT PROJECT • SCOVILLE, ID**

- NEW CONSTRUCTION - GENERAL CONTRACTOR

CLAIM AMOUNT: \$60 MILLION

*DUTIES:* COMPLETED REA FOR SCHEDULE AND LABOR IMPACTS. PARTICIPATED IN ALTERNATIVE DISPUTE RESOLUTION NEGOTIATIONS.

**CALTRANS | CITY OF RIVERSIDE | HWY 215/91/60 IMPROVEMENT PROJECT • RIVERSIDE, CA**

- NEW / RETROFIT CONSTRUCTION - GENERAL CONTRACTOR

CLAIM AMOUNT. \$54 MILLION

*DUTIES:* PREPARED SCHEDULES, EXHIBITS, AND LABOR IMPACT DAMAGES. PARTICIPATED IN DISPUTES REVIEW BOARD OPINIONS.

**ASWAN CITY | WASTE AND WATER TREATMENT FACILITY • ASWAN, EGYPT**

- NEW CONSTRUCTION - GENERAL CONTRACTOR

CLAIM AMOUNT: \$32 MILLION

*DUTIES:* COMPLETED REA FOR SCHEDULE AND LABOR IMPACTS. PARTICIPATED IN ALTERNATIVE DISPUTE RESOLUTION NEGOTIATIONS.

**UC BERKELEY | HEARST MINING MEMORIAL BUILDING • BERKELEY, CA**

- NEW/RETROFIT CONSTRUCTION - GENERAL CONTRACTOR

CLAIM AMOUNT. \$19 MILLION

*DUTIES.* PREPARED SCHEDULE EXHIBITS AND LABOR IMPACT DAMAGES. PARTICIPATED IN ALTERNATIVE DISPUTES RESOLUTION PROCEDURES AND LITIGATION PROCEEDINGS.

**NDOT | I-215 / I-515 INTERCHANGE • HENDERSON, NV**

- NEW/RETROFIT CONSTRUCTION - GENERAL CONTRACTOR

CLAIM AMOUNT. \$16 MILLION

*DUTIES:* PREPARED SCHEDULES, EXHIBITS, AND LABOR IMPACT DAMAGES. PARTICIPATED IN ALTERNATIVE DISPUTES RESOLUTION NEGOTIATIONS.

**UC DAVIS MEDICAL CENTER | UCDCM TOWER II • SACRAMENTO, CA**

- NEW CONSTRUCTION - GENERAL CONTRACTOR

CLAIM AMOUNT: \$14 MILLION

*DUTIES:* COMPILED SCHEDULE AND LABOR IMPACTS. PARTICIPATED IN ALTERNATIVE DISPUTE RESOLUTION NEGOTIATIONS.

**CAL-TRANS | SAN MATEO BRIDGE • SAN MATEO, CA**

- RETROFIT CONSTRUCTION - GENERAL CONTRACTOR

CLAIM AMOUNT: \$12 MILLION

*DUTIES:* REVIEWED LABOR IMPACT DAMAGES. PREPARED SCHEDULE EXHIBITS FOR ALTERNATIVE DISPUTE RESOLUTION NEGOTIATIONS.

**CLAIM AMOUNTS BETWEEN 4 AND 10 MILLION**

**560 MISSION - HINES | JP MORGAN CHASE BUILDING • SAN FRANCISCO, CA**

- NEW HIGH-RISE CONSTRUCTION - GENERAL CONTRACTOR

*DUTIES:* COMPLETED SCHEDULE IMPACT AND ACCELERATION DAMAGES. PARTICIPATED IN ALTERNATIVE DISPUTE RESOLUTION NEGOTIATIONS AND DEFENSE AGAINST TRADE CONTRACTOR CLAIMS REQUESTED.

**CONVENTION CENTER | SAN DIEGO EXPANSION • SAN DIEGO, CA**

- NEW/RETRO FIT CONSTRUCTION - GENERAL CONTRACTOR

*DUTIES:* COMPLETED SCHEDULE REVIEW AND LABOR IMPACTS TO TRADE CONTRACTORS. PARTICIPATED IN LITIGATION DEFENSE AGAINST TRADE CONTRACTOR CLAIMS REQUESTED.

**BALL PARK | SAN DIEGO PADRES STADIUM • SAN DIEGO, CA**

- NEW CONSTRUCTION – PRE-CAST CONTRACTOR

*DUTIES:* COMPLETED REA FOR SCHEDULE AND ACCELERATION IMPACTS. PARTICIPATED IN ALTERNATIVE DISPUTE RESOLUTION NEGOTIATIONS.

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HILTON GRAND VACATION | TIMESHARES AT THE LAS VEGAS HILTON • LAS VEGAS, NV

- NEW CONSTRUCTION - DRYWALL CONTRACTOR

*DUTIES:* COMPLETED REA FOR SCHEDULE AND ACCELERATION IMPACTS.

UC MERCED | LIBRARY, OFFICES, AND CLASSROOMS • MERCED, CA

- NEW CONSTRUCTION - GENERAL CONTRACTOR

*DUTIES:* COMPLETED ELECTRICAL CONTRACTOR DAMAGE REVIEW.  
PARTICIPATED IN DEFENSE AGAINST ELECTRICAL CONTRACTOR CLAIMS REQUESTED.

ALADDIN | DESERT PASSAGE HOTEL AND CASINO • LAS VEGAS, NV

- NEW CONSTRUCTION - DRYWALL CONTRACTOR

*DUTIES:* COMPLETED SCHEDULE AND RESOURCE REVIEW FOR ACCELERATION IMPACTS. PARTICIPATED  
IN ALTERNATIVE DISPUTE RESOLUTION NEGOTIATIONS.

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ALSO WORKED ON OVER 60 OTHER PROJECTS INVOLVING:

## TYPE OF CLIENT

- OWNERS
- GENERAL CONTRACTORS
- GRADING
- CONCRETE AND PAVING
- FRAMING AND DRYWALL
- REINFORCING STEEL
- MASONRY
- STRUCTURAL STEEL ERECTORS
- STEEL FABRICATORS
- LATHING AND PLASTERING
- MECHANICAL
- PLUMBING
- ELECTRICAL
- LANDSCAPING CONTRACTORS
- FIRE PROTECTION
- DRB PANEL

## TYPE OF PROJECTS

- AIRPORTS
- TREATMENT PLANTS
- ROADS / BRIDGES
- POWER FACILITIES
- CONVENTION CENTERS
- EDUCATIONAL FACILITIES
- HOTELS
- MEDICAL FACILITIES
- OFFICE COMPLEXES
- DAMS