DEPARTMENT OF TRANSPORTATION
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Flex your power!
Be energy efficient!

November 15, 2012

Ms. Diane Boyer-Vine
Legislative Counsel
State Capitol, Room 3201
Sacramento, CA 95814

Mr. Gregory Schmidt
Secretary of the Senate
State Capitol, Room 3044
Sacramento, CA 95814

Mr. E. Dotson Wilson
Chief Clerk of the Assembly
State Capitol, Room 3196
Sacramento, CA 95814

Dear Ms. Boyer-Vine and Messrs. Schmidt and Wilson:

I am pleased to transmit the California Department of Transportation's (Caltrans) Fiscal Year 2011-12 Annual Project Delivery Report prepared in accordance with Sections 14524.16 and 14525.5 of the Government Code.

Distribution to the Legislature has been made by Caltrans pursuant to Government Code Section 9795.

Sincerely,

MALCOLM DOUGHERTY
Director

Enclosure

cc: Senate Budget and Fiscal Review
Bureau of State Audits

bc: Richard Land, Chief Deputy Director
Robert Pieplow, Acting Chief Engineer, Project Delivery
Joe Caputo, Acting Chief, Division of Project Management