



## District 4 Small Business Outreach Event

**Prime Contractors, Sub-Contractors,  
Small Businesses and DVBEs are invited to attend!**

- **Approximately 25 Construction Projects valued at \$100 million will be presented at the outreach and advertised through June 2013.**
- **SPECIAL GUEST SPEAKER:**  
**Phil Palmer, Vice President / Business Development Manager at Bay Commercial Bank**  
Mr. Palmer will share important information on Small Business Loans and Bonding opportunities with BCB. Bay Commercial Bank focuses on personalized service combined with a full range of traditional core commercial banking products and services for small- to medium-sized businesses.

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**Where:** Elihu Harris State Building, 1515 Clay Street, Room 1  
Oakland, CA 94612

**Date:** Thursday, March 21, 2013

**Time:** 1pm to 3pm

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**PRE-REGISTRATION PREFERRED!!!**

Please register online by Monday, March 18, 2013 at  
<http://www.dot.ca.gov/dist4/smallbusiness/march2013outreachevent.html>

Questions? Please contact Yolanda Larkins at 510.286.7317  
or via email at [yolanda\\_larkins@dot.ca.gov](mailto:yolanda_larkins@dot.ca.gov)

