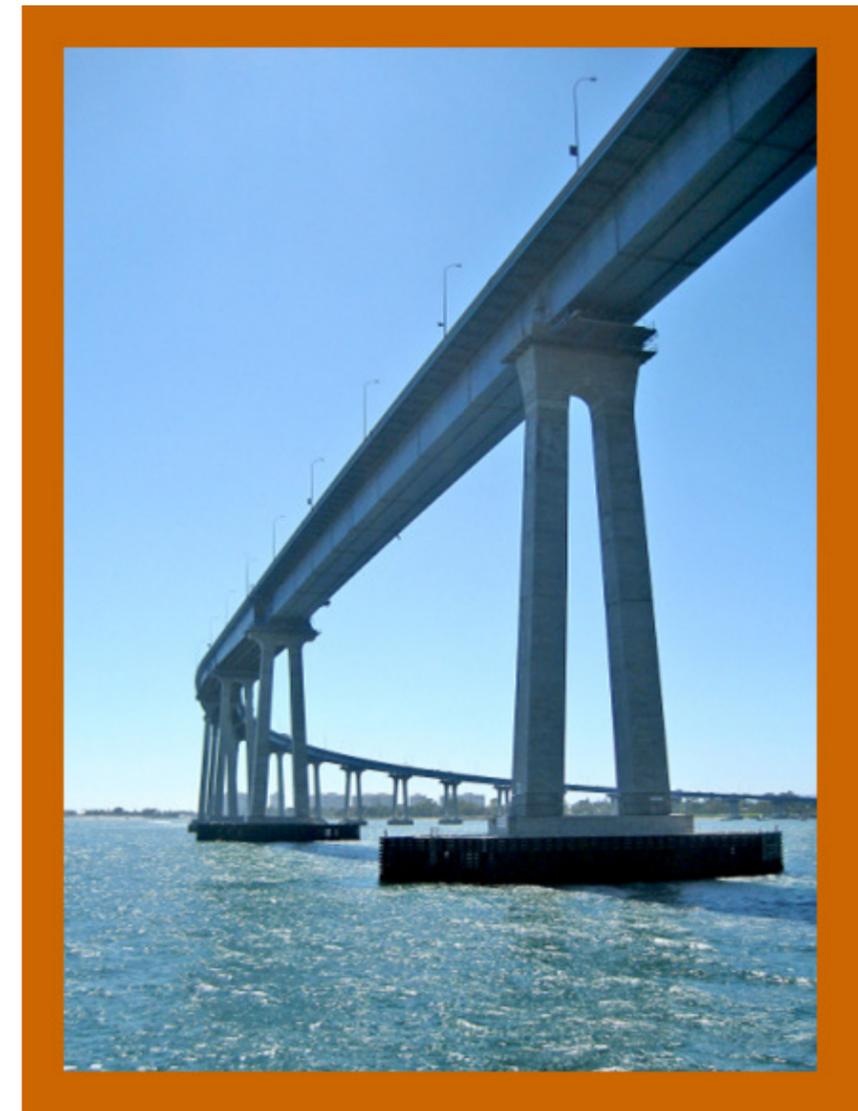




CalMentor

A & E Small Business Mentoring Program



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Table of Contents

I. INTRODUCTION 1

II. MISSION STATEMENT 1

III. PROGRAM GUIDELINES 1

 Section 1 Location 1

 Section 2 Participants..... 2

 A. Mentors 2

 B. Protégés..... 2

 C. Program Sponsors 2

 Section 3 Program Structure 2

 A. Pairing Process..... 2

 B. Establishing a Formal Relationship 3

 C. Evaluation and Feedback 3

 D. Recognition 3

 Section 4 Administration 3

 A. Maintenance..... 3

 B. Dispute Resolution..... 3

 C. Recruitment..... 4

 D. Meetings..... 4

IV. Section 5 Steering Committee 5

 A. Composition..... 5

 B. Function 5

Section 5 Steering Committee

The Steering Committee is created to help guide and maintain the Calmentor program. The role of the steering committee is as follows:

- ◆ Collaboratively manage all aspects of the Calmentor program including development, marketing, implementation, and maintenance of the program.
- ◆ Ensure the success by monitoring, providing feedback, and reporting on program performance.
- ◆ Provides support in reviewing the agreements.
- ◆ Assists with resolution of potential disagreements.
- ◆ Sets the policies and procedures for the program.
- ◆ Suggestions to improve the program in future years.

The following is the composition and function of the Steering Committee:

A. Composition

The Steering Committee for the Calmentor Program consists of one Caltrans Headquarters representative, three Caltrans District 11 representatives, three SANDAG representatives, five ACEC members, one representative from the City of San Diego, and two representatives from the Caltrans District 11 Small Business Council.

B. Function

The Steering Committee has the authority and the responsibility to direct and manage all affairs of the Calmentor Program.

C. Recruitment

- ◆ Communicate to other professional societies about the program.
- ◆ Inform potential participants of the website.
- ◆ Participate in the program kick-off meeting and awards event.
- ◆ Maintain and distribute a program brochure.

D. Meetings

Regularly scheduled meetings are held for feedback, evaluation, and monitoring of the program. Program cycle events include a kick-off meeting, awards event, and other informational programs for networking, recognition, and recruitment.

I. Introduction

The California Department of Transportation (Caltrans) District 11 and the San Diego Association of Governments (SANDAG) are pleased to invite your firm to participate in the Calmentor mentor-protégé program. Initiated by Executive Order S-11-06, this program is designed to encourage and support small businesses through voluntary partnerships with mid-size and larger firms. Specifically, the program aims to increase the participation of small Architectural and Engineering (A&E) firms in public transportation projects in the San Diego region.

In order to make this program effective, Caltrans, its District 11 Small Business Council and SANDAG have partnered with the American Council of Engineering Consultants – California (ACEC-CA). A Steering Committee consisting of Caltrans, its Small Business Council and SANDAG staff plus several members of ACEC, and other public agencies have worked together to develop the enclosed program materials. Please take a moment to review them.

II. Mission Statement

Increase the pool of small businesses participating in transportation projects.

Goals and Objectives

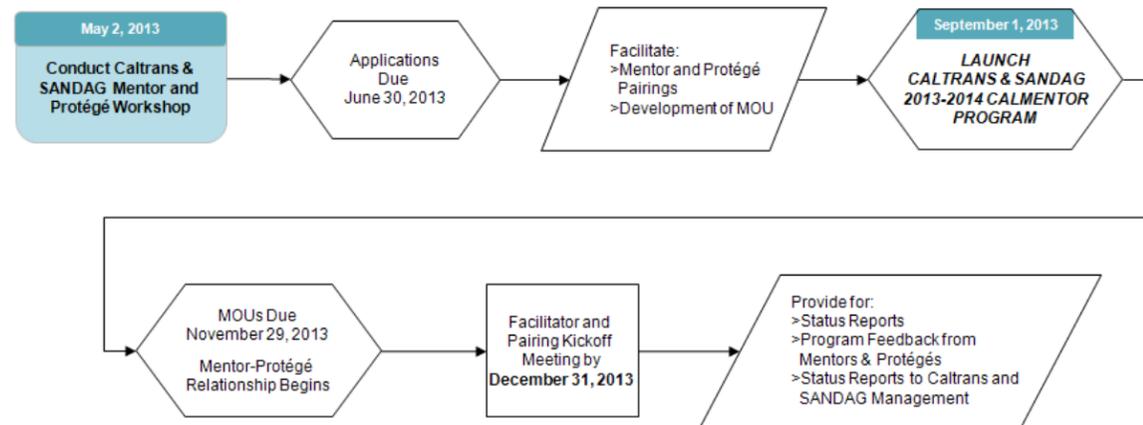
- ◆ Establish a mentoring program that pairs small businesses with large firms.
- ◆ Enhance small business operations to achieve their growth potential.
- ◆ Create more small business opportunities and provide more meaningful participation on transportation projects.
- ◆ Establish an entry point for small firms who desire to do business with Caltrans, SANDAG, and other public agencies.
- ◆ Develop business relationships that foster new opportunities for both large and small firms.

III. Program Guidelines

Section 1 Location

As an advocate for the program, Caltrans will maintain all documents pertaining to the program. Caltrans will provide online access to the program information. Caltrans District 11 Office will also serve as the facility where participants meet and perpetuate the program.

Calmentor
2013-2014 Mentor-Protégé Program Plan



Section 2 Participants

Participants of the program are Mentors, Protégés, or program sponsors. Firms of all sizes are encouraged to participate. Firms that submit an application to participate in the program must have an office in the Caltrans District 11 geography of San Diego and Imperial Counties and have been in business at least one year from the official start date of the program cycle. Other Calmentor programs are available in other Caltrans districts. Each participant is defined as follows:

A. Mentors

Larger firms willing to commit time to help smaller firms achieve their growth potential.

B. Protégés

Small firms seeking A&E contracts with Caltrans, SANDAG, or other public agencies.

C. Program Sponsors

Caltrans [HTTP://WWW.DOT.CA.GOV/D11](http://www.dot.ca.gov/d11)

Program sponsor seeking to facilitate a forum for small firms seeking opportunities to grow.

SANDAG [HTTP://WWW.SANDAG.ORG](http://www.sandag.org)

Co-sponsor of Calmentor program.

Other Public Agencies

Any public organization who also desires to sponsor the program.

ACEC-CA [HTTP://WWW.ACEC-CA.ORG](http://www.acec-ca.org)

The lead private organization sponsoring the program and working together with Caltrans and SANDAG is the American Council of Engineering Companies – California (ACEC-CA).

Participation in the program is strictly voluntary.

Section 3 Program Structure

A. Pairing Process

- ◆ Mentor and Protégé submit an application.
- ◆ Potential Mentor and Protégé interview each other.
- ◆ Agree on areas of support and development.

The form is titled 'Calmentor Application for Mentor-Protégé Program (For Potential Protégé only)'. It includes fields for Business Name, Address, Phone, Contact Person, E-Mail Address, and Type of Business. Below these are checkboxes for 'Professional' and 'Other' status. The form contains several numbered questions regarding the applicant's interest in the program, their company's size, and their relationship with the sponsoring agencies (Caltrans, SANDAG, ACEC-CA).

The form is titled 'Calmentor Application for Mentor-Protégé Program (For Potential Mentor only)'. It includes fields for Business Name, Address, Phone, Contact Person, E-Mail Address, and Type of Business. Below these are checkboxes for 'Professional' and 'Other' status. The form contains several numbered questions regarding the applicant's interest in the program, their company's size, and their relationship with the sponsoring agencies (Caltrans, SANDAG, ACEC-CA).

B. Establishing a Formal Relationship

- ◆ Draft a Memorandum of Understanding (MOU).
 - Describe the goals and objectives (Examples are "Improve the protégé's ability to identify and pursue public works contracts" or "Improve the protégé's business practices by sharing financial policies and procedures").
 - Develop method or approach to achieving the goals and objectives, and establish a mentoring duration.
 - Note: The Calmentor program is a mentoring program not intended to obligate the mentor to provide work to the protégé.

C. Evaluation and Feedback

- ◆ Mentor and Protégé review milestones in their MOU.
- ◆ File progress report with Caltrans and SANDAG.

D. Recognition

- ◆ Evaluate accomplishments.
- ◆ Review metrics that measure growth and development of Protégé and recognize contributions of mentors.
- ◆ Celebrate success at program cycle awards event.

Section 4 Administration

A. Maintenance

Program maintenance requires the following:

- ◆ Monitoring the status of mentors and protégés that are already committed, as well as their anticipated completion date.
- ◆ Assisting small firms with the pairing process.
- ◆ Updating the program website:
 - Standard application.
 - Standard MOU.
 - Frequently asked questions.
 - Disclaimer.

<http://dot.ca.gov/dist11/calmentor/>

B. Dispute Resolution

Participation in the Calmentor program is voluntary. Disputes between two parties may be referred to the Steering Committee for discussion and recommendation.